



CLEAN  
CARIBBEAN &  
AMERICAS

2008 ANNUAL REPORT

## OFFICERS

Chair - Richard E. Ford (*Aramco*)  
Vice Chair - Leon L. Jarrett (*Petrojam*)  
President - Paul A. Schuler (*CCA*)  
Vice President - H.R. "Skip" Przelomski (*CCA*)  
Vice President - Michael R. Gass (*CCA*)  
Vice President - Erik D. DeMicco (*CCA*)  
Treasurer - Douglas P. McCormick (*Chevron*)  
Secretary - Pamela K. Saidon (*CCA*)

## DIRECTORS

Richard E. Ford (*Aramco*)  
Eric Haugstad (*Tesoro*)  
Leon L. Jarrett (*Petrojam*)  
Bruce T. Johnson (*Shell*)  
David M. Killingsworth/Robert C. Baldwin (*BP*)  
William M. Lerch (*ExxonMobil*)  
Douglas P. McCormick (*Chevron*)  
Drexel S. Pinder (*SRPHL*)  
Kelvin Ramnath (*Petrotrin*)  
Glenn P. Sairras (*Staatsolie*)  
Jayme de Seta Filho (*Petrobras*)

## COMMITTEES

Membership Committee  
Personnel Committee  
Technical Committee

## GENERAL COUNSEL

Susan Delegal (*Billing, Cochran, Heath, Lyles,  
Mauro & Anderson, P.A.*)



*Technical Advisors Skip Przelomski (not shown) and Erik DeMicco assisted Peruvian government officials in assessing a spill in the Talara production field. CCA is equipped to provide science-based analysis utilizing the latest computer based tools coupled with years of practical experience.*



*2008 opened with the mobilization of CCA Technical Advisors to Peru in late January. This was followed by a second mobilization of Technical Advisors, contractors, and equipment to The Bahamas in February. In August we were identifying diving resources in Trinidad for an emergency underwater hull survey, and at the close of the year, we were poised to send a Technical Advisor for a GRN assist to Oil Spill Response in an incident in the Singapore Strait. In between these operations, our staff was assisting in other incidents and involved in numerous Oil Spill Preparedness & Response training, drills & exercises, and consulting activities in the region.*



*While our stockpile of air mobile response equipment is usually viewed as the core of CCA's response capability, these incidents and activities highlight the important role that CCA personnel (and contractors) play in responses and in building preparedness regionally. We were praised for the experience, professionalism and creativity we brought to the table, and our staff's knowledge, expertise, and regional awareness became integral and valued elements of these efforts.*

*Early in the year an ad hoc subcommittee developed a Vision & Long-term Strategy Statement, that among other things, addressed the need to harmonize staff architecture with mission, expectations, and our modus operandi. CCA's staffing approach of a small core management team supported by a contractor and resource network were re-validated. However, it was also recognized that sufficient staff is required to meet response requirements, business continuity, and succession planning, particularly in light of growing Member demands. Also recognized was that staff response, training, and consulting activities generate significant revenues that could offset additional personnel costs.*

*Taking these factors into consideration, in October 2008, the Board of Directors authorized the hiring of an additional Technical Advisor/Manager. The recruiting search is ongoing and we hope to fill this position in early 2009. The global economic downturn does not diminish the requirement to be prepared for oil spills. With this addition we will be able to better meet increasing Member Preparedness and Response requirements now and in the future.*

A handwritten signature in blue ink that reads "Paul A. Schuler". The signature is fluid and cursive, with a long horizontal stroke at the end.

Paul A. Schuler



## HEALTH, SAFETY, ENVIRONMENT & SECURITY

With over 150 people at our facilities annually for training and other activities, safety of people is our Number One priority. Despite our record of *Zero Recordable Accidents* since 1991, we re-examined and strengthened our HSES program in 2008 with added focus on inspections, safeguards, and protocols. We continue to leverage our HSES program with Marine Spill Response Corporation, who conducts an independent HSES Audit/Peer Review of CCA annually, and which requires follow-up reports of corrective actions.

## SUMMARY OF PREPAREDNESS & RESPONSE ACTIVITIES

In 2008, CCA was mobilized for 2 incidents (Peru, Bahamas), was placed on Standby for 4 incidents (Barbados, Trinidad, St. Eustatius, Singapore), and participated in 19 Member exercises/drills. We conducted 4 Oil Spill Preparedness & Response courses in Fort Lauderdale (and will be adding a Management course in 2009). Other training and consulting activities took place in Argentina, Brazil, Belize, Guatemala, Netherland Antilles, Nicaragua, Panama, Puerto Rico, Suriname, U.S. and USVI. Net revenue from response, training and consulting activities was \$124,000.

We also continue to provide “in-kind” support to the UNEP-IMO Regional Office and partner with a number of international organizations to promote effective oil spill preparedness in the region and globally. These include APICOM, ARPEL, ASTM, IPIECA, IOSC, ITAC, ITOPF, national Coast Guards and environmental/response agencies, and the Global Response Network (GRN).



*CCA collaborated with US-based Marine Spill Response Corporation to ship equipment to/from The Bahamas aboard the OSRV FLORIDA RESPONDER.*





*A "spotter" aircraft provides the Hercules/ADDS flight direction and spraying instructions during low-level flight training off the coast of South Florida.*

## DISPERSANT & ADDS FLIGHT TRAINING

For the second year in a row, we were able to conduct ADDS flight training with Lynden Air Cargo on a short-notice, opportunity basis in South Florida. This saved at least \$50,000 in aircraft positioning/depositioning costs. After a hiatus since 9/11, the U.S. Coast Guard has agreed to resume joint ADDS flight training in 2009 under an existing Memorandum of Agreement with CCA. This provides a potential "gap filler" capability if required. We are exploring expanding the Lynden Hercules Access Agreement to cover the U.S. Gulf of Mexico. It may be offered to GoM operators on a subscription basis.

## WEBSITE ENHANCEMENTS

CCA's website was designed to provide valuable information and resources during spills, exercises, or in the contingency planning cycle. A detailed *Activation Protocol* was added to the website, which clearly outlines the procedure for activating CCA. In recent responses, CCA staff and Member response managers relied heavily on the computer-based aids in *Response Tools* to assess the fate and effects of spilled oil and analyze response options. The On-line *Equipment Selection Guide* was used to create equipment lists to support these response strategies. Additionally, several new Technical Reports and documents have been added to assist members in briefing management, government, media, and the public on oil spill response issues.

## INSURANCE

Improved marketing of our portfolio resulted in a \$33,000 (20%) decline in 2008 annual premiums. At the same time, several important coverage enhancements were achieved. CCA's job safety record continued to qualify us for Florida Workers Compensation discounts.

## LEGAL

On the recommendation of long-time Legal Committee Chair, Mike Omer (Aramco), the Board of Directors officially dissolved the Legal Committee at the February 2008 Annual General Meeting. Committee functions have transitioned over the years to General Counsel, Sue Delegal, with some matters continued to be administered by Staff. The Board of Directors also revised the CCA Area of Interest to include the landmass (as well as the Maritime zones) of the Caribbean & Latin America. This opens the door to membership and CCA coverage for operators who are exclusively land-based.





*CCA Inland Oil Spill Response Training in Belize, deploying boom in a river scenario.*

## BUDGETING & ACCRUAL FUNDS

Minimizing fluctuations in Membership Dues has been accomplished through use of a number of accrual accounts (Vehicle, IT, MOBEX). As part of the Vision & Long-term Strategy, all funds in excess of Operating/Response Reserve were rolled into the Equipment Replacement Fund, which was established to build funds for anticipated replacement of aging or obsolete equipment (or other emerging requirements). This included a 2008 infusion of \$100,000 from membership dues. Specific acquisitions follow the recommendation of the Technical Committee in accordance with the *Equipment Planning Standard* and *Flexible Equipment Replacement Plan*.

## OFFICE/WAREHOUSE

Although CCA has a long-term lease for the headquarters office/warehouse, the lease for the Motiva warehouse, where dispersants are stored, has a 90 day termination clause. The Board of Directors encouraged staff to survey the local commercial real estate market to identify possible opportunities to purchase a permanent office/warehouse. Purchase and financing would require further discussion and approval if a suitable option is identified.

## MEMBERSHIP

We welcomed BPZ E&P and VOPAK Terminals Bahamas to CCA in 2008. Our year-end membership stood at 36, with mergers and realignments slightly altering the roster. Statoil-Hydro resigned due to the restructuring of its JV in Venezuela. Kerr McGee's Membership was assigned to parent Anadarko. A total of \$192,000 in 2007/8 termination fees (pro rata share of long-term obligations) have been assigned to the Equipment Replacement Fund.



## BANKING & FINANCE

CCA had no investment losses as a result of the global economic crisis. However, we engaged Banking/ Investment Consultant, Pamela Stephany, to review our banking arrangements with a primary goal of capital preservation and a secondary goal of improving return on investment. We subsequently moved our accounts to Gibraltar Private Bank & Trust and are more closely managing our funds. Our budgeting and financial reporting has benefited from the hiring of part-time accountant Julie Delpé and the updating of our accounting software.

## SUMMARY OF 2008 EXPENDITURES & REVENUES

CCA Members reported a total of 2.85 billion “qualified” barrels for 2008 dues assessments (down from 3.65 billion in 2007). Membership costs ranged from \$25,160 for our lowest volume Members, to \$345,418 for maximum volume Members (ExxonMobil, Petrobras, and PDVSA). Total 2008 Operating and Capital Expenditures, including payments to accrual funds, were \$2.4 million, which was under our \$2.5 million budget. The surplus was attributed to a number of operating cost savings (insurance, ADDS flight training, deferred hiring) as well as other costs assigned to revenue generating activities. Net Revenues from responses, training and consulting, sale of surplus equipment, new member dues, termination fees, and interest totaled \$659,000. These revenues and the Operating Surplus are allocated to the Equipment Replacement Fund.

Audited Financial Statements are prepared separately by McGladrey & Pullen, LLP and are available upon request.



*CCA equipment was staged and assembled by CCA and contractor Response Technicians in The Bahamas and later returned after the successful refloating of a grounded tanker.*



## MEMBERS

Aramco  
BP  
Chevron  
Ecopetrol  
ExxonMobil  
Petrojam  
Petróleos de Venezuela  
Petrotrin  
Petroterminal de Panamá  
Shell  
South Riding Point Holding  
Staatsolie  
Sunoco  
Tesoro

## ASSOCIATE MEMBERS

Anadarko  
Barbados National Terminal Company  
Belize Natural Energy  
Bergesen Worldwide  
BHP Billiton  
BPZ Exploración & Producción SLR  
CESPM (Basic Energy)  
Cool Petroleum  
Devon Energy  
EOG Resources International  
MODEC  
OCENSA  
Panama Canal Authority  
Petrobras  
Petro-Canada  
Petro-Tech Peruana  
RECOPE  
Repsol YPF  
Statia Terminals  
TOTAL  
Vopak Terminal Bahamas  
West Indies Oil Company



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